Developing a fundamental-objectives hierarchy (in contrast to the mean-ends hierarchies discussed during Round I): In a fundamental-objectives hierarchy the fudamental objectives are defined by the lower-level objectives directly "below" it. The lower-level objectives should be mutually exclusive and collectively should provide an exhaustive characterization of the fundamental objectives. This contrasts with a means-ends hierarchy (or network) in which the relationship between adjacent levels is causal. The fundamental-objectives hierarchy indicates why there is interest in a problem, and the means-ends network suggests how something could be done to improve matters. Value judgements are required to construct fundamental-objectives hierarchies, and judgements about causation are required to construct mean-ends networks. The lowest level of a fundamental-objectives hierarchy contains measurable attributes, while the lowest-level of a mean-ends network contains actions. (see R. Keeney, 1992, Value-Focused Thinking)

Thus, this exercise is about more fully characterizing the fundamental objectives of waterfowl management. For example, what is it about healthy landscapes that interests us? How would we distinguish a healthy landscape from an unhealthy one? How would we measure those features? The entries here are provided merely to help get you started. They should be revised according to the participants' values.

| Fundamental objective         | Characterizations   | Measurable attributes  |
|-------------------------------|---|--|
|                               | Maximize hunters consistent with sound stewardship of the         |  |
| Perpetuate Hunting            | resource  | License/permit sales;  |
|                               |   |  |
|                               | Maximize types of waterfowl hunting opportunities                 | Opinion surveys of public; agencies characterize types and acreage of public areas       |
|                               | Maximize access opportunities                                     | Acres of private land open for public hunting; acres of public hunting areas;            |
|                               | A social environment to sustain waterfowl hunting (hunting clubs, | Public opinion surveys (views about hunting); membership in conservation NGO's;          |
|                               | societal acceptance)  | number of existing duck clubs  |
|                               |   | Number of clubs (4H, etc) that promote hunting; # of mentoring programs to recruit       |
|                               | Increase learning opportunities (how to/where to)                 | new hunters; number of direct promotions for hunting                                     |
|                               |   | Direct measure of new participants and dropouts (i.e., HIP); surveys of satisfaction and |
|                               | Recruit new hunters and retain existing ones                      | impediments to participation   |
|                               |   |  |
|                               |   | acres/sites public access, developed watchable wildlife products/sites, geographic       |
| Non-consumptive experience    | access to the resource  | distribution   |
|                               |   |  |
|                               | increase active participation                                     | # of proactive viewers, demographics of participants,# trip, \$spent, distance traveled  |
|                               |   |  |
|                               |   | # social media sites, #socially/politically engaged individuals, \$ donated to waterfowl |
|                               | increase social support   | conservation organizations by non-hunters, # duck stamps sold to non-hunters,            |
|                               | increase satisfaction   | # fully satisfied participants   |
|                               | increase public knowledge of ecological values and benefits       | public awareness via surveys   |
|                               | minimize ecological disturbance                                   | habitat/population assessments   |
|                               |   |  |
|                               | and the second of the second of the second of                     | ratio of genetic markers (different diversity genes); subpopulation stocks (e.g., Canada |
| Healthy waterfowl populations | sustain genetic diversity within and between species              | geese)   |
|                               | maintain a desirable distribution of waterfaud                    | human nanulation arouth transfer miduintar curricus broading nanulation current          |
|                               | maintain a desirable distribution of waterfowl                    | human population growth trends; midwinter surveys; breeding population surveys           |
|                               | maintain levels to sustain harvest                                | population surveys; harvest surveys; band recovery data; population modeling             |
|                               | maintain levels to sustain harvest                                | # complaints; bird strikes with aircraft; human dimension survey; beach closures; crop   |
|                               | minimize human -waterfowl conflicts                               |  |
|                               | minimize numan -waterrowi connicts                                | damage   |

|                                  | eliminate waterfowl listed as threatened, endangered, etc.            | # of listed species; declining population trends   |
|----------------------------------|---|--|
|                                  | reduce the impact of avian diseases                                   | survival rates; disease surveillance (incidence/ detection)  |
|                                  | reduce the impact of arian alseases                                   | Survivariates, disease surveinance (modernee) detection;   |
|                                  | minimize ecological impacts of overabundant species                   | habitat/ vegetation surveys; population levels and/or distribution of other species  |
| What is healthy populations real | y referring to. Depends on the context. Population status and viablil | ity  |
|                                  |   |  |
| Healthy landscapes               | Adequate specific non-wetland habitat                                 | acres, quality   |
| Anderson                         | Sufficient areas with low disturbance                                 |  |
|                                  | WINTERING   |  |
|                                  |   | habitat quality measure - food resources, lack of disturbance quality couched in quantity for example we need more low quality versus fewer high |
|                                  | Sufficient and or increased fully functioning wetland complexes       | quality  |
|                                  | Adequate specific non-wetland habitat                                 | acres, quality   |
|                                  | Sufficient areas with low disturbance                                 |  |
|                                  |   |  |
|                                  | Conserve adequate breeding, migration and wintering habitat to        |  |
|                                  | support waterfowl population objectives                               | Net change in landscape base in key waterfowl areas  |
|                                  | Landscape embodies more than just duck habitat and this objective     |  |
|                                  | needs to do that  |  |
|                                  | For example, for breeding: (see following)                            |  |
|                                  | wetland and associated upland habitats protected in key breeding      |  |
|                                  | areas (includes both policy and direct actions)                       | eg. Adequate farm-bill funding for wrp, crp  |
|                                  |   | wetland protection policies in place for important breeding areas (national, state and   |
|                                  |   | protection).   |
|                                  |   | Healthy funding for FWS habitat programs, state and NGO programs   |
|                                  | Fully supportive public in maintaining the landscape base             | Funding; political support for policies; engagement  |
|                                  | Recongnize landscapes as habitats for people too; i.e. the role of    |  |
|                                  | habitats in providing places to hunt and otherwise experience         | We did not get time to discuss measures for this characterization of the overall   |
|                                  | wetlands/wildlife/nature  | objective  |
|                                  | For migration and wintering areas it is:                              |  |
|                                  | Wetlands, Agrl lands, watershed health, are all issues that impact    |  |
|                                  | food resources.(need to revise this)                                  | Distribution and abundance of birds?   |
|                                  | Restoration and protectoin goals in many of these places need to      |  |
|                                  | be developed  | Distribution and abundance of food resources?  |
|                                  | With a solution Constraint of the                                     | Water quality indices in important watersheds  |
|                                  | Values related to C, water, intrinsic values,                         |  |
|                                  | Broader human use values than just duck populations didn't            |  |
|                                  | resolve this but group clearly wanted to do this. EGS issues, etc     |  |
|                                  | Minimize fragmentation of habitats                                    | Large blocks of continguous habitats   |
|                                  |   |  |

## Comments:

Order is important to perception; may not be best to lead with hunting #4 too narrow; need more about EGS too